

# Industrial automation - Advanced automation and control

*Prof. Giancarlo Ferrari Trecate*

Dipartimento di ingegneria industriale e dell'informazione

Università degli Studi di Pavia

`giancarlo.ferrari@unipv.it`



# Industrial automation

Study of methods and technologies for controlling energy, material and information flows in production processes

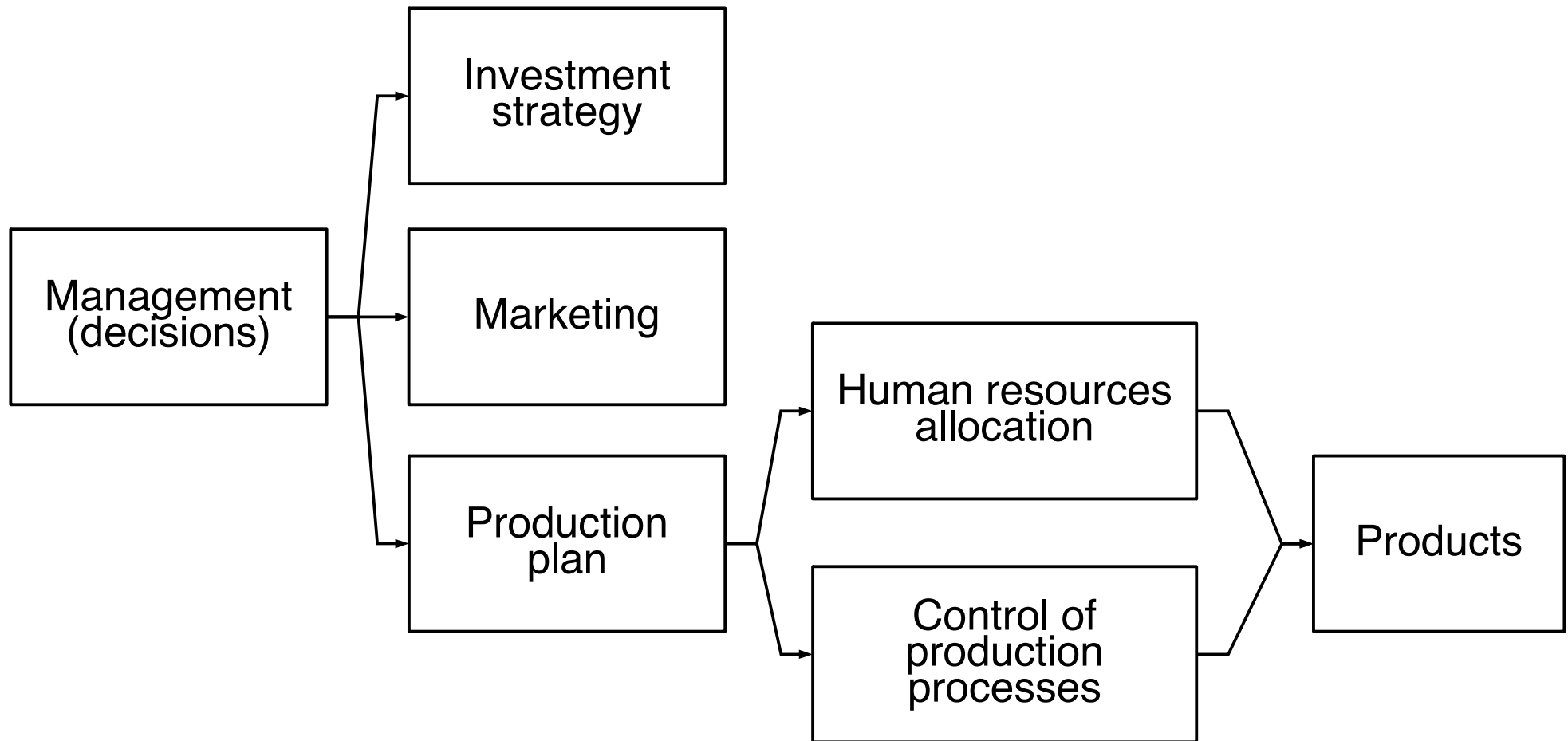
## Advantages due to the automation of production processes:

- ▶ Better product quality
- ▶ Improved *flexibility* (use of the same plant for building multiple products)
- ▶ Reduced production time and costs
- ▶ Reduced time for complying with new laws
- ▶ Better use of available resources



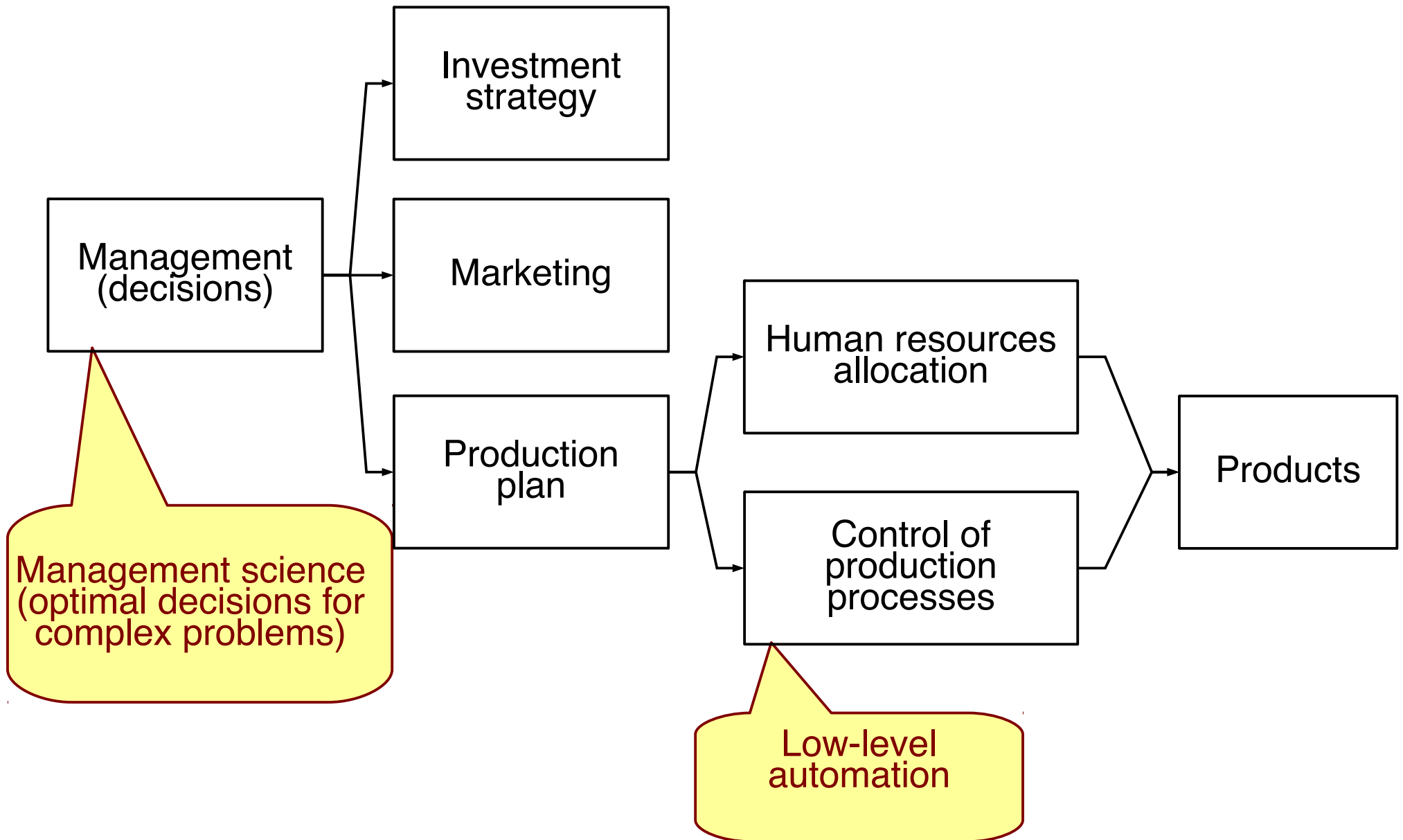
Improved competitiveness of the company

# Planning of production processes

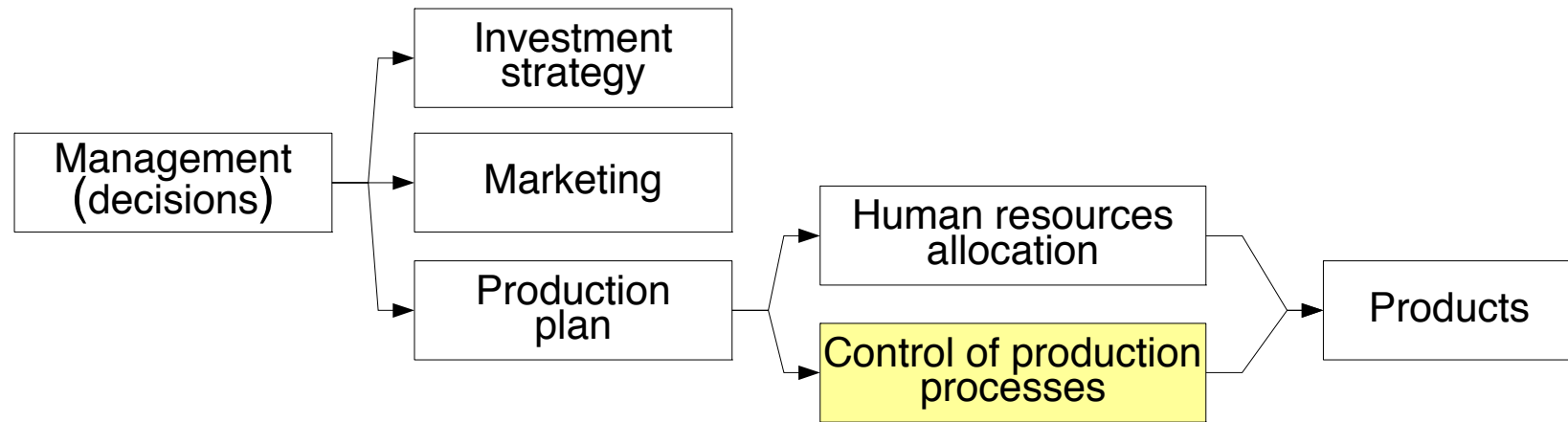


There are also feedback paths from nodes to higher levels

# Role of automation



# Flexible manufacturing systems

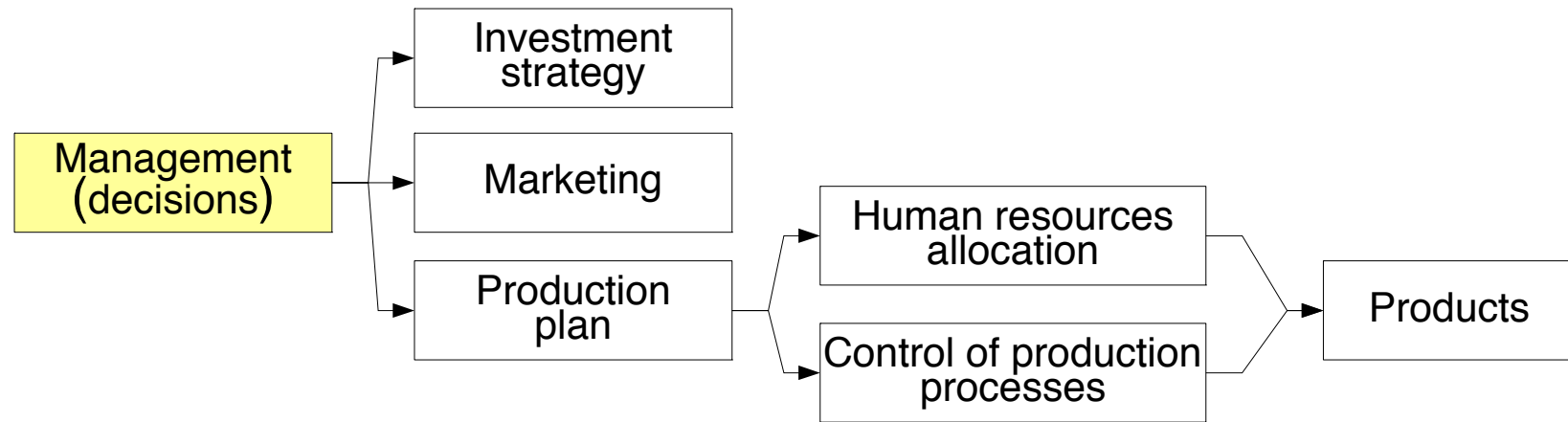


## Control of production processes

- ▶ **Main problem:** products become obsolete → companies have to quickly adapt production processes
- ▶ **Solution:** flexible manufacturing systems, i.e. ability to produce different product types and adapt to new products

The control of manufacturing systems is split into several subproblems of different nature.

# Management science



**Management:** decisions can be either “instinctive” or structured

▶ “Instinctive” decisions:

▶ *Pros:* rapidity and flexibility

▶ *Cons:* no quantitative model

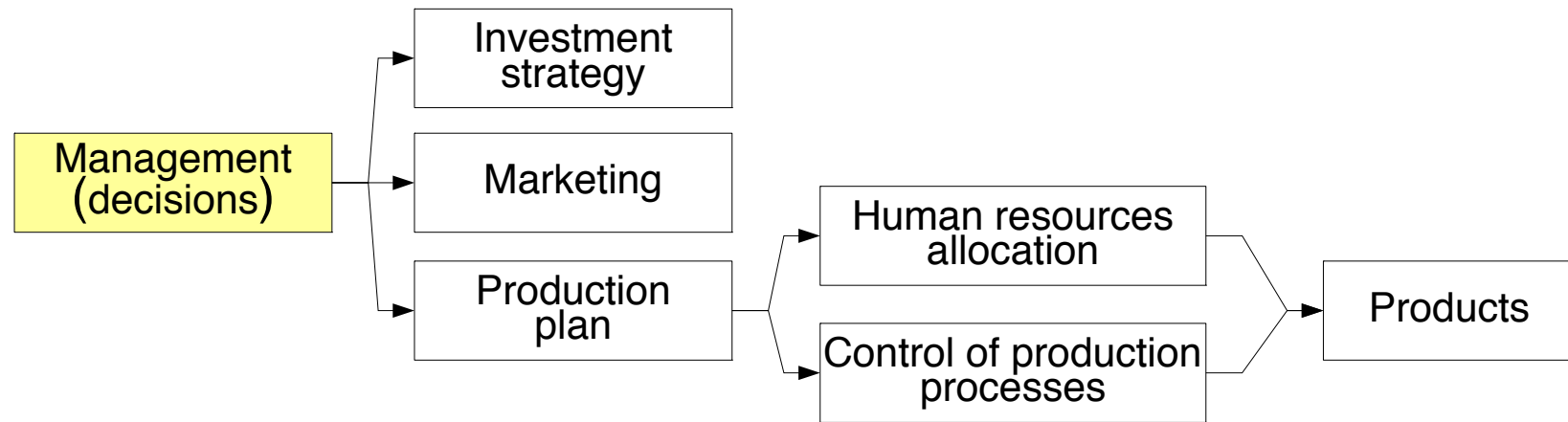
▶ limited number of the alternatives

▶ limited understanding of decision criteria

Suboptimal  
decisions

Drawbacks can be extremely critical if decisions are complex  
(several alternatives / mutually dependent choices / limited resources)

# Management science



## ► Structured decisions (based on a quantitative model):

### ► *Pros:*

- Better understanding of the problem
  - consideration of all possible alternatives
  - precise decision criteria
- optimal decisions can be taken even for complex problems

### ► *Cons:* getting a mathematical model of a decision problem might be time and resource consuming

- trade-off between time/resources for decision-making and benefits of optimality. Very often optimality wins !

# Example: product mix

A company manufactures two radio models (low-cost and high-end) and produces two components

- ▶ **Department A: antennas**

- ▶ no more than 120h hours of production per day
  - ▶ 1h of work for a low-cost antenna
  - ▶ 2h of work for a high-end antenna

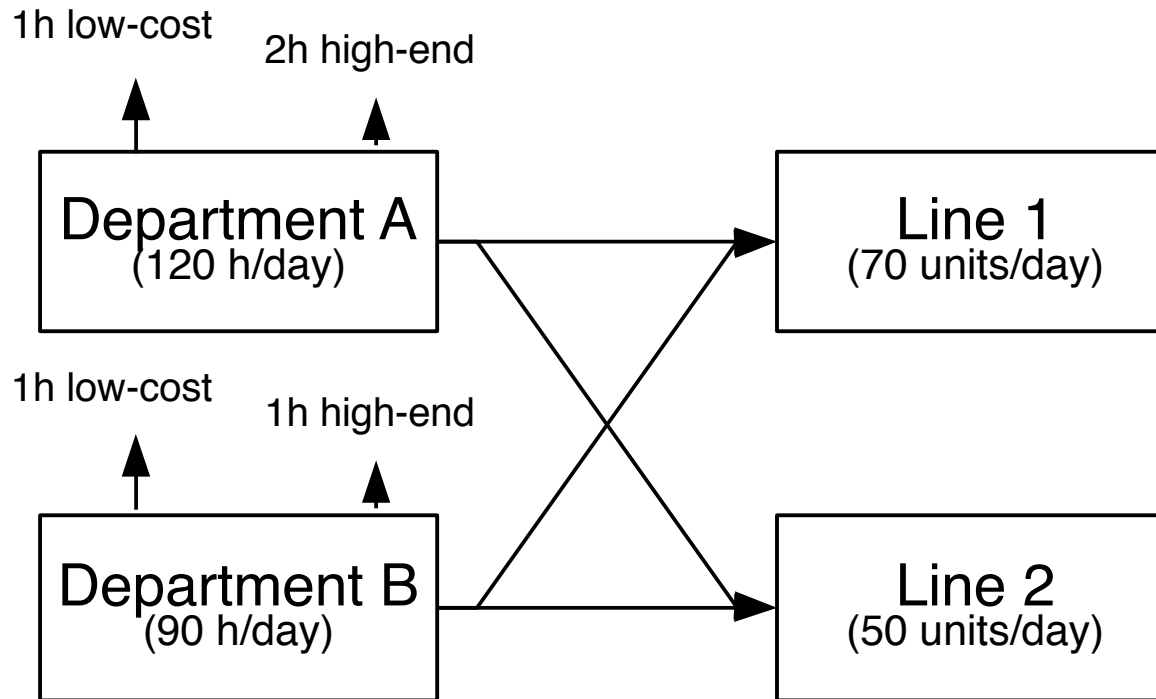
- ▶ **Department B: cases**

- ▶ no more than 90h hours of production per day
  - ▶ 1h of work for a low-cost case
  - ▶ 1h of work for a high-end case

The company has two assembly lines (1 radio=1 antenna + 1 case)

- ▶ **Line 1:** production of low-cost models. No more than 70 units/day
- ▶ **Line 2:** production of high-end models. No more than 50 units/day

# Example: product mix

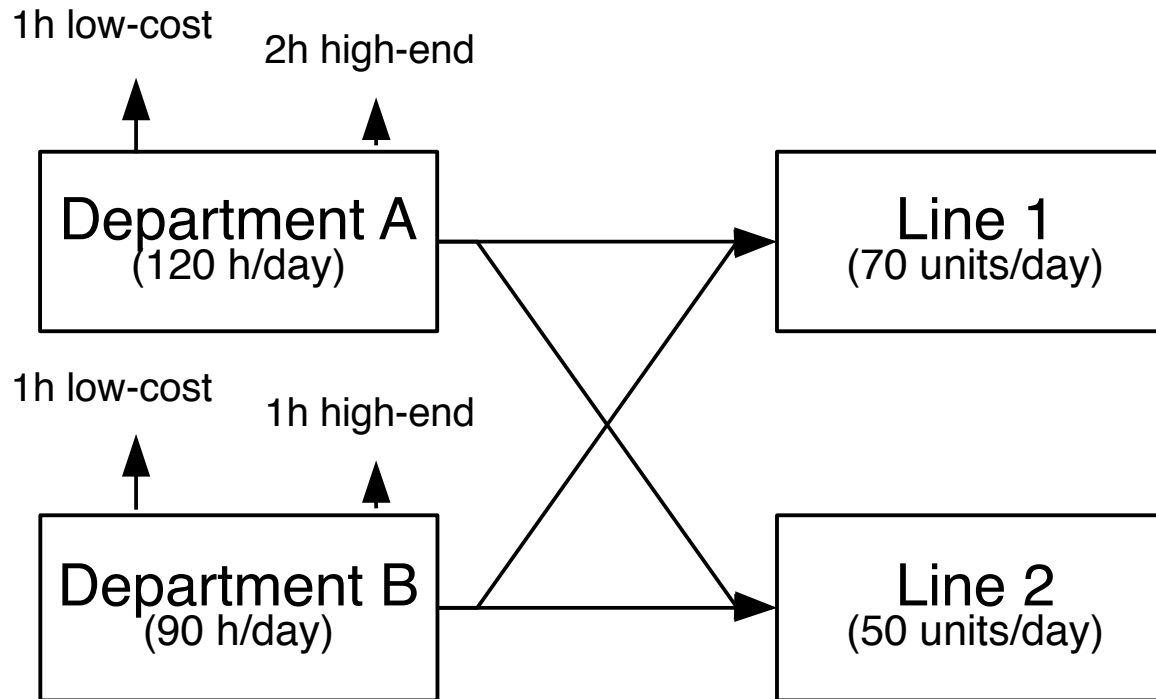


**Profits:** 20 Euro for a low-cost radio and 30 Euro for a high-end radio

Assuming the company will sell all the radios, which is the optimal number of units, for each model, that must be produced daily for maximizing the revenue?

Optimal daily production plan = mix of two products

# Example: product mix



**Instinctive (and greedy) manager:** higher profits for high-end models ⇨ maximize their production (50 units/day)

**Department A:** 100h for high-end antennas (50 antennas) ⇨ 20h for low-cost antennas (20 antennas)

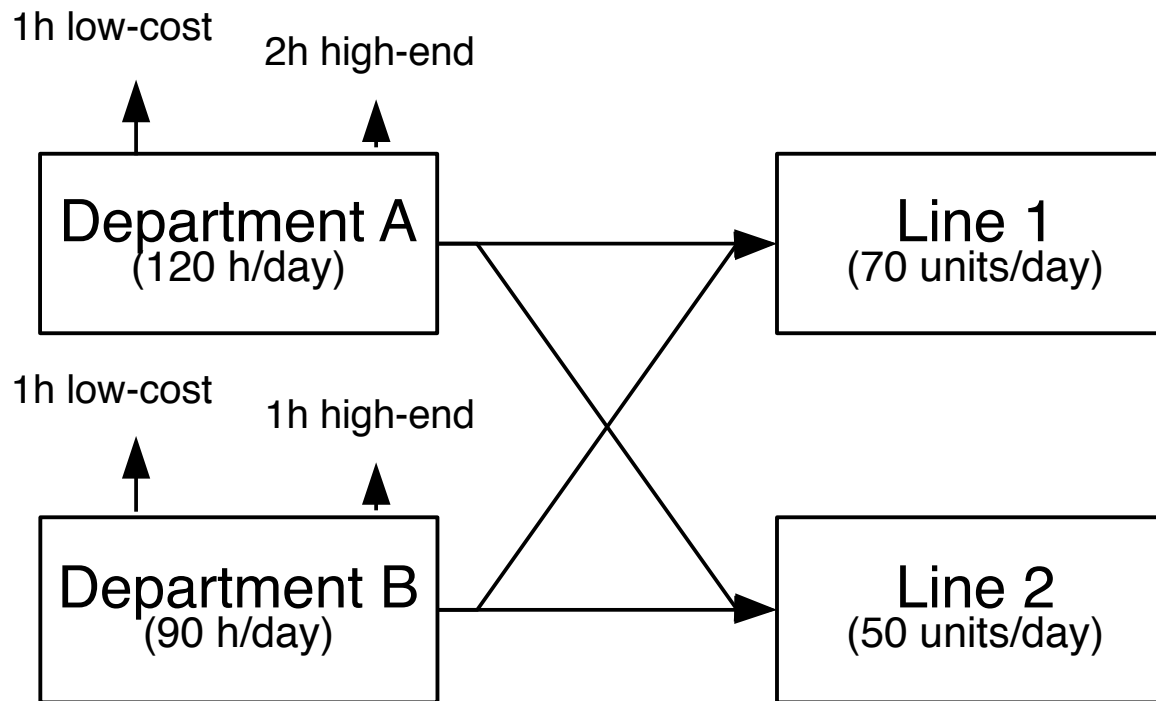
**Department B:** 50h for high-end cases (50 cases) ⇨ 20h for low-cost cases (20 cases)

**Line 1:** 20 low-cost radios per day

**Line 2:** 50 high-end radios per day

**Daily profits:**  $20 \times 20 + 50 \times 30 = 1900$  Euro. Is there any better solution ?

# Example: product mix



**Smart manager:** 60 low-cost models and 30 high-end models

**Department A:** 60h for high-end antennas (30 antennas) ⇨ 60h for low-cost antennas (60 antennas)

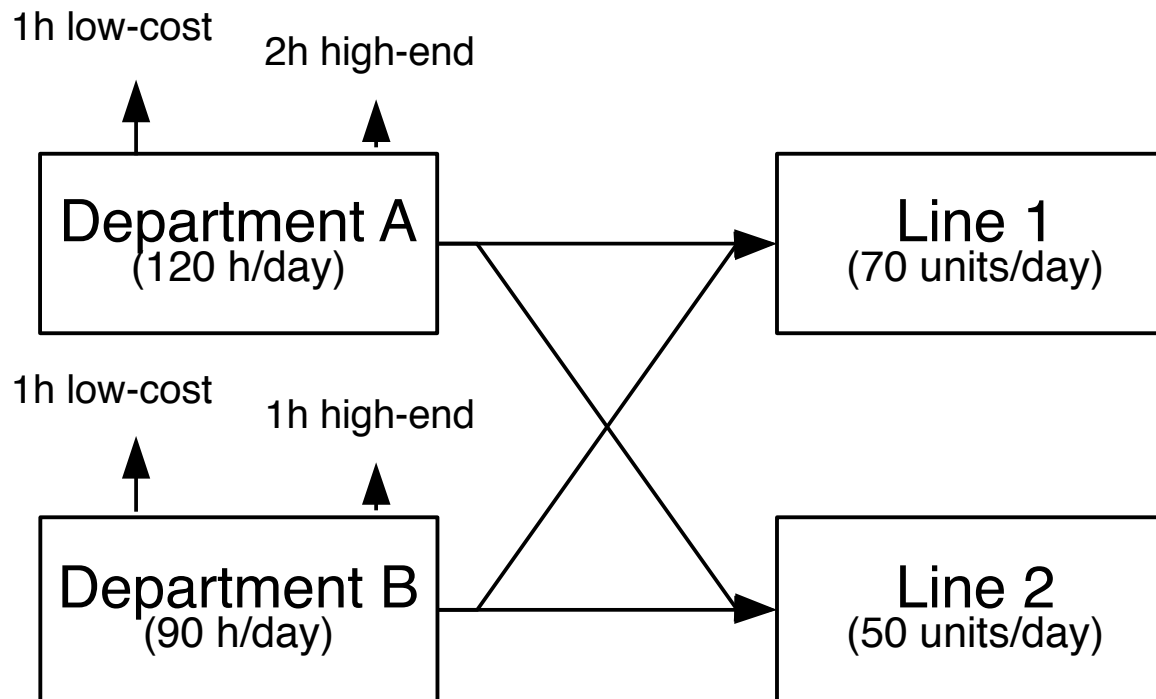
**Department B:** 30h for high-end cases (30 cases) ⇨ 60h for low-cost cases (60 cases)

**Line 1:** 60 low-cost radios per day

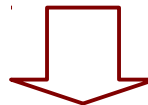
**Line 2:** 30 high-end radios per day

**Daily profits:**  $60 \cdot 20 + 30 \cdot 30 = 2100$  Euro

# Example: product mix



Decisions taken by the smart manager are optimal (profits cannot increase)  
How the manager came up with this plan ? How can we certify it is optimal ?



***Answers to both questions in the  
next lectures !***

# Automation of decision processes

## Decisions based on quantitative models: workflow

